

Landfill Gas Energy

IFICCI-USEPA M2M New Delhi, India March 9, 2006

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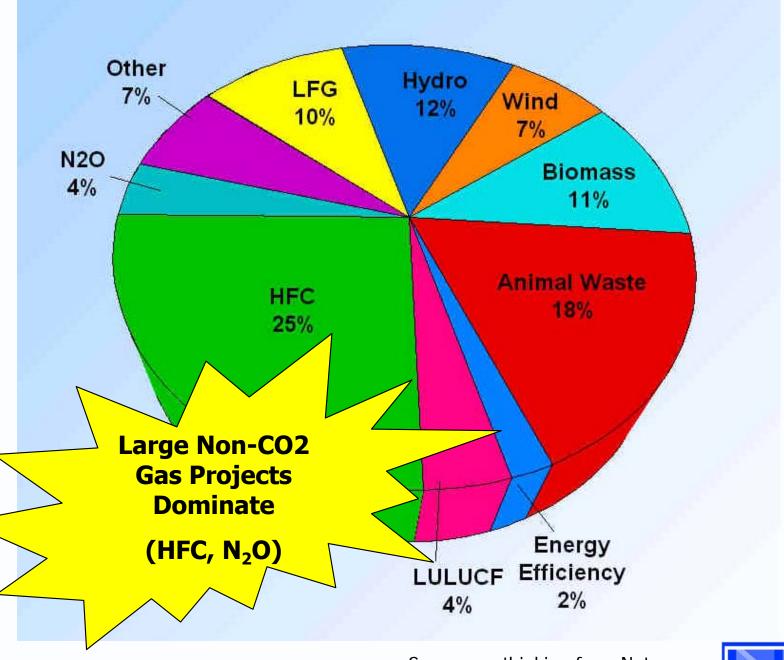
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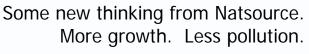
State of the Market 2005

- EU ETS up and running
- CDM Registered Projects: 20-30
- Total transactions:
 - 800 million tons traded
 - \$USD 11.28 billion
- Clean Development Mechanism/Joint Implementation transactions:
 - 425 million tons traded
 - SUSD 2.4 billion

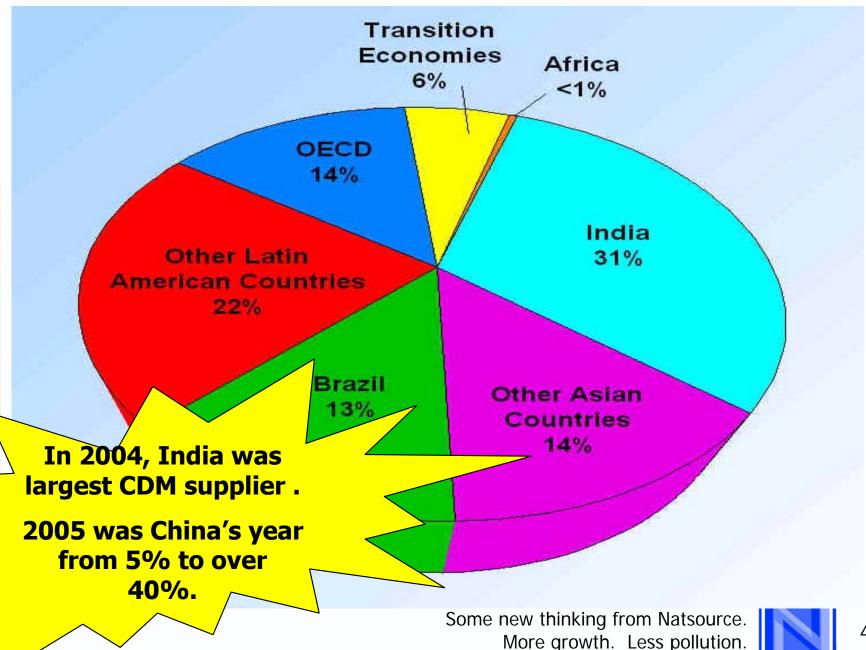
CDM TECHNOLOGIES 2004



Source: World Bank Carbon Report



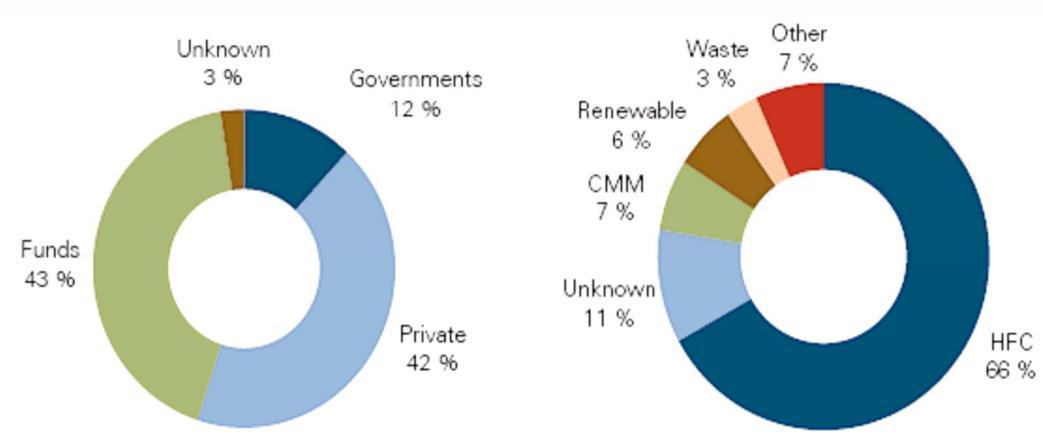
SUPPLIERS 2004



Carbon Market Project Overview 2005

Purchasers

Project Types



Source: Point Carbon





Overview of Carbon Credits

Ratification of the Kyoto Protocol requires that developed countries will reduce GHG emissions during 2008-2012

Market Areas	Carbon Credit Shortage (in tonnes)
Japan	800,000,000
Canada	1,350,000,000
Europe	1,600,000,000
Total Short =	3,750,000,000

CDM and JI help manage the total shortage

Macroeconomic Price Determinants: Carbon: Supply & Demand

Upward price pressure:

- Japanese buying will continue
- US regional programs may create some demand
- EU tightness will continue to seek CERs to fill needs

Downward price pressure:

- Canadian uncertainty
- Linking Directive has not yet been used successfully
- Increased registration of CER projects
- Major non-CO2 "Mega-Projects" (i.e. \$930 million China HFC Project)
- Corporations with excess allocation not trading yet
- Russia & Ukraine supply has not been priced into the market

Uncertain price pressure:

- EU ETS "Phase 2" uncertainties
 - Allocation (NAP finalization June 2006?)
 - CER national percentage caps for "Phase 2" EU ETS
- Post 2012 negotiations



Microeconomic Price Determinants:



CER Specific Risk & Quality Determinants

Realized CER Price = Perceived Value - Perceived Risk

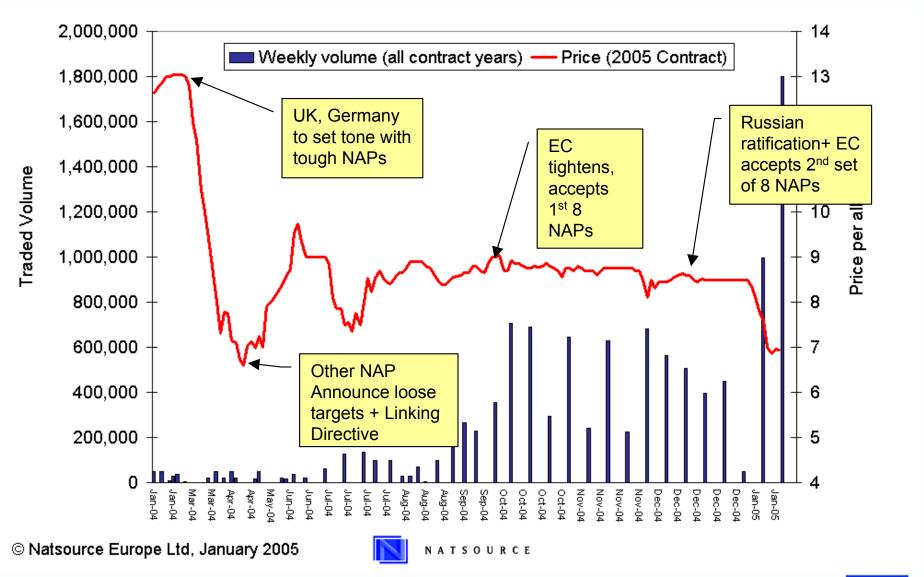
- Compliance Risk -- Probability that the GHG ER will qualify for desired compliance
- Counterparty Risk -- credit worthiness of ER sellers
- Regulatory Risk (Country) -- country policies governing crediting and transferring of project-based ERs to buyers
- Performance Risk (Country) -- the investment climate in host country
- **Performance Risk (Carbon)** -- the technology and extent to which generation, creditability and ownership of ERs is affected by the particular type of technology
- Performance Risk (Technology) -- the operational and/or commercial aspects of technologies utilized in ER projects
- **Structure of Contract** -- Spot vs. forward, upfront vs. payment on delivery, optionality (volume, timing, RoFR)
- Additional buyer costs and, or additional environmental / social benefits
- CER stream delivery Timing and Size of CER generation and transfer is CRITICAL

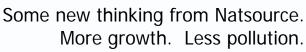


Current EU Pricing Snapshot:

EU Trading Scheme's Effect on CER Pricing

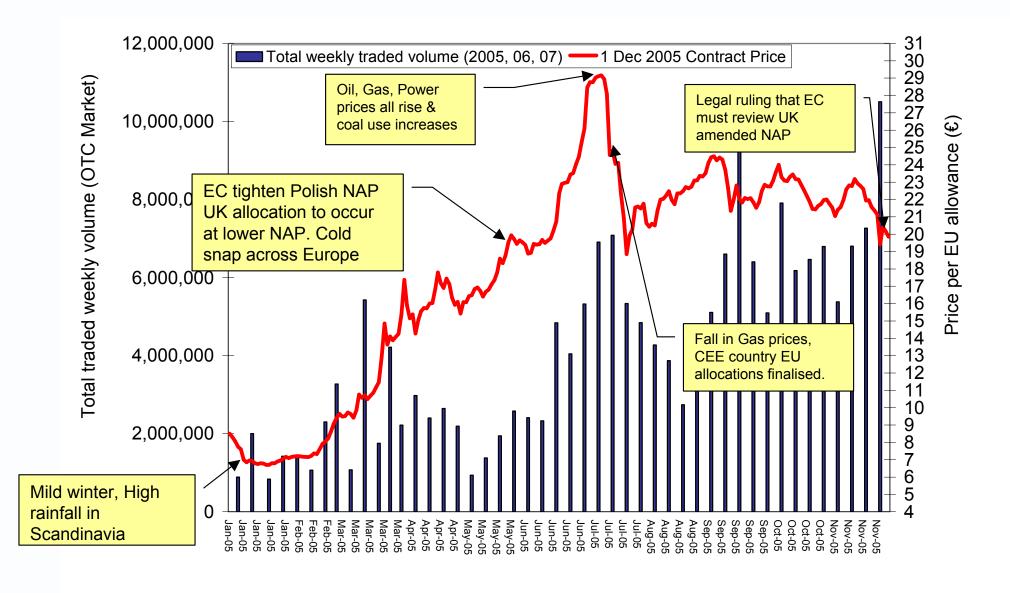
EUA Prices 2004: NAP Effects







EUA Prices 2005: Energy Fundamentals





EU Market Pricing Factor: Dark Spread vs. Spark Spread

<u>Spark Spread</u> = Power price – Cost of Natural Gas <u>Dark Spread</u> = Power price – Cost of Coal & Additional Carbon Allowances

Price Effects:

- Dark spread > spark spread = coal is favored over gas
- EU Pricing currently driven by the economic dispatch of power plants.
- EU Allowances will adjust in value as
 - Dark Spread widens or narrows (i.e. expensive gas)
 - Price of power moves
 - Supply changes



Valuation of EUAs vs. CERs

CERs are not fungible with EUAs

Higher risk = Lower price

	EUA	CER
Risk	Low, €40 excess emission penalty (€100 from 2008)	High, no guaranteed delivery
Registry	Functional Registries	International Transaction Log not presently functioning
Trading partners	Trades occur with companies with investment grade credit	Trades occur with non-credit worthy companies
Contract Length	through 2007	through 2012
Contract Size	10,000 – 50,000	100,000 +



Timing: Supply & Demand curve will be dramatically different when CERs can finally transfer into EU market

CERs trade at a discount to EUA, because of:

- <u>Timing</u> EU ETS Registries functional but not the International Transaction Log to allow CER delivery
- Only EUAs available during tight market (Dark Spread)
- Utilities's accounting mandates to buy fuel & compliance at the time the of power sale or faced an unhedged risk exposure
- By the time CERs in pending acounts can be transferred and used in EU it is likely that a back-log of supply will depress prices.

CERs also discounted against EUAs because of risk:

- Kyoto process risk (Methodology changes)
- Host country risks (Political, Taxation)
- Project risks (Technology failure, incorrect due diligence)
- Seller Risks (Credit, Fraud)
- Transfer Risk & Sponsor country limitations



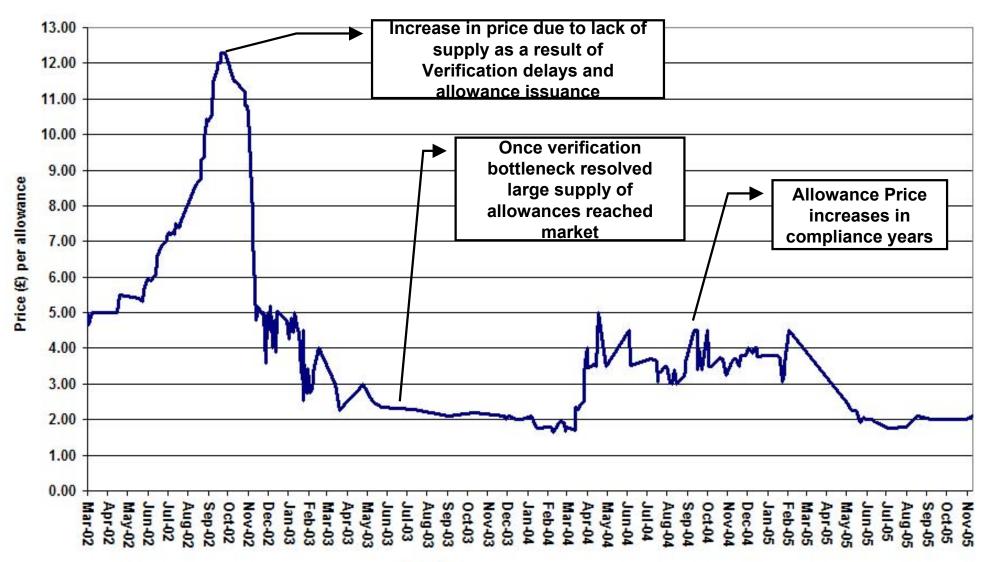


Historic Pricing Snapshot:

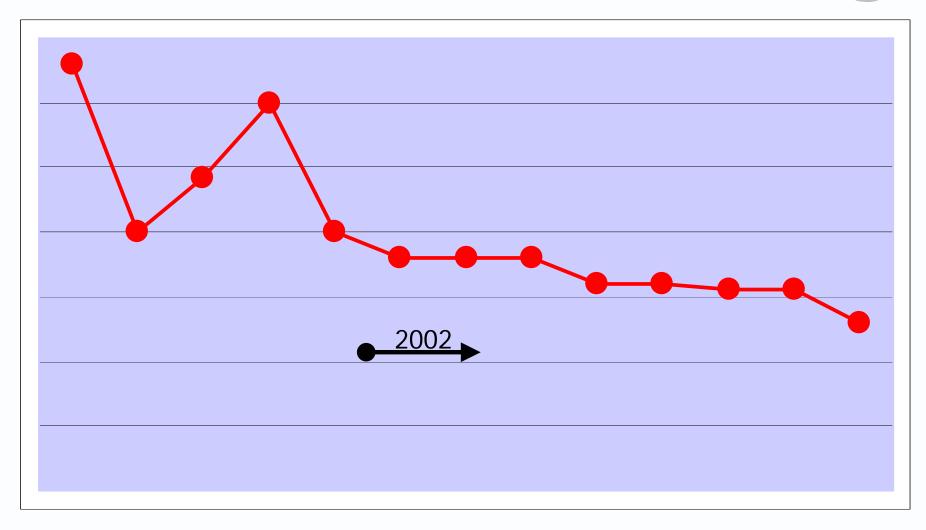
Does History Repeat Itself? A Look-back at Other Environmental Markets

UK Allowance Pricing

UK Allowance Spot Market Price Curve (Current Vintage)



Danish Allowance Pricing

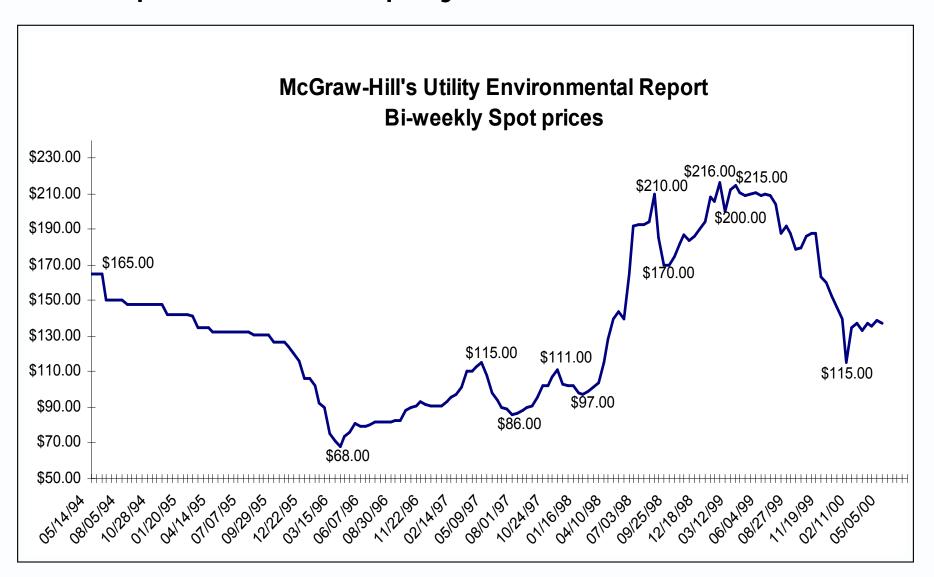


- Few participants (effectively 4)
- Pricing end 2002: DKr 3 @ 36 (no trades)

U.S. SO₂ – The first 6 Years

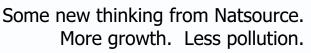


Pre-implementation projections: ~\$750 - 1500



USA Spot SO2

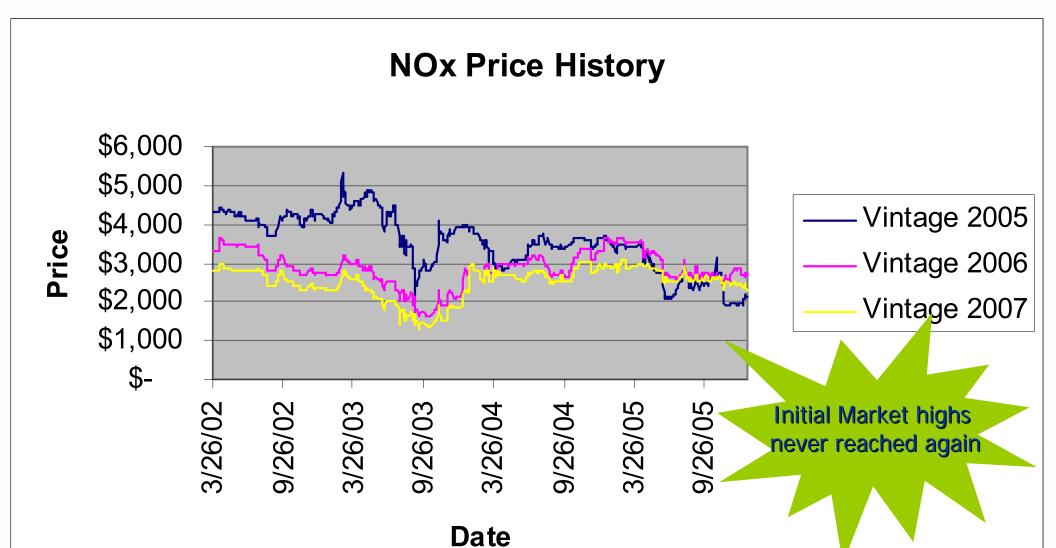






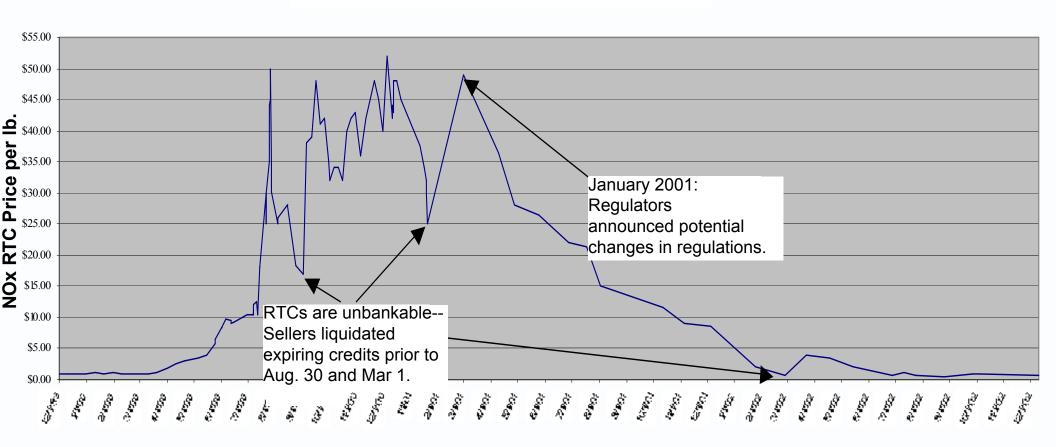


USA NOX





Southern California NOx Reclaim Trading Credit (RTC) Spot

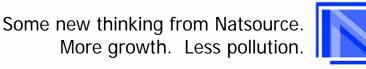


ERPA Pricing Price is Only One Factor



But Seriously Now... WHAT IS THE CER PRICE?

- When all risks & ERPA are considered, the bulk of transactions range in similar price bands depending on associated risks and ERPA terms.
 - Extremely high pricing and low pricing, while visible, make up less than 10% over overall transactions
- Beware of "Optical pricing". ERPA Factors include:
 - Distribution of risk split between parties
 - Delivery and Payment terms
 - Will payment be made upon CER issuance into pending account or into Buyer's national registry account?
 - CDM cycle funding or advance payments
 - Punitive damages vs. Delivery "if and when available"
 - Embedded unpriced options (ROFRs, etc)
 - Pricing structures including indexing, floors & upside sharing
 - Transaction costs and ease or difficulty of transaction



CER Price driven by Delivery Risk

CER Price increases



- Project developing new methodology
- No Host government approval
- Poor Credit
- Project not registered
- Flexible CER delivery schedule
- No punitive damages
- Unilateral
- Upfront payment
- Payment upon CER issuance into pending account

- Approved methodology
- Host government approval
- Strong project partners, technology supplier
- Good Credit
- Ability for buyer to become a Project Participant (Multilateral)
- Project registered
- Guaranteed delivery schedule with punitive damages for non-delivery
- Payment on delivery into buyer's national registry account





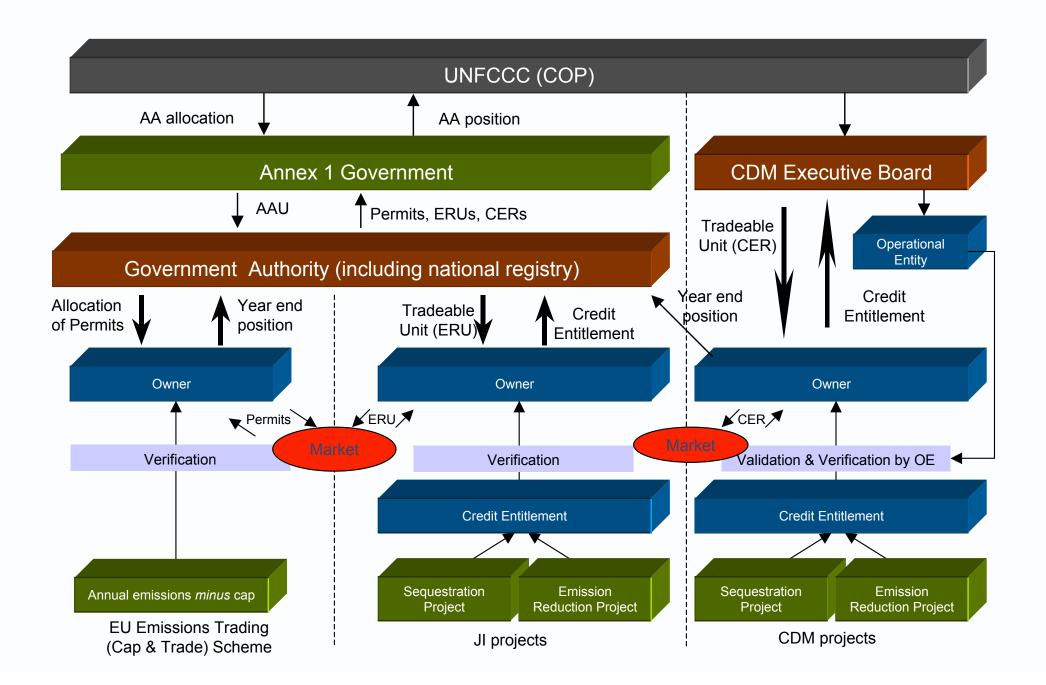
CDM Project Development and Commercial Strategy

Current CDM Opportunities

Methodology	Approved?
Landfill gas (ACM0001)	Yes
HFC (AM001)	Yes
N ₂ 0 (AM0021)	Yes
Renewables (ACM0002)	Yes
Cement efficiency (AM0024 / ACM0005	i) Yes
Livestock Manure Management (AM006	S) Yes
Energy Efficiency (AM0017)	Yes
Waste water methane (AM0013)	Yes
Coal Mine Methane (ACM00)	Yes



Complex Highly Regulated Systems





Key Project Risk Factors

Lower Risk = Higher Value

Example of Key Risk Factors:

- Host country's investment climate
- Host country's CDM institutional readiness
- Credit rating of project participants

Model

Project's

Delivery

Project's financing stage

Shortfall

Project's stage in CDM cycle

+

 Project's stage of development Rating

- Technology used
- Stakeholders' acceptance
- Clear ownership title Some new thinking from Natsource. More growth. Less pollution.



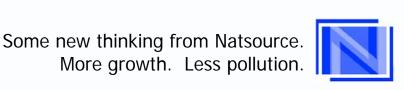
Buyer's Information Checklist

- ☑ Type of project and location
- ☑ Expected emission reductions per year;
- ☑ Source of project data (3rd party expert?)
- Baseline methodology used (approved or a new methodology?)
- ☑ If new methodology they will need description and EB status
- ☑ Seller information (credit rating, financials, track record)
- ☑ Evidence of rights to negotiate for the sale of the CERs
- ☑ Project Timeline (installation, first CERs expected)
- ☑ Crediting Period (7 or 10 years)
- ☑ Timeline of project and credit creation (construction and first CER delivery)
- ☑ Status of Host Country DNA approval process
- ☑ Financing status and structure
- ☑ Other sales of CERs from project (percentages, initial rights)
- Available security from the project, project developer, counterparty
- ☑ Project Design Document (if available)





When is the Right Time To Sell?



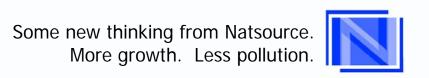
Seller Consideration: TimingWhen is the right time to sell?

- Waiting may have paid off until now...
 - The market is fluid and a pro-active approach necessary
 - EUA's 40% volatility (according to Shell Trading)
 - Price movements go both ways...
 - Is just choosing to not participate now an action?
- Look at the facts: EU ETS Phase 1 is trading higher than Phase 2 due (Backwardation)
 - ITL Risk for Phase 1 (CER CAP Risk for phase 2)
 - The "market experts" think that future prices will be lower (Current EU supply squeeze is non-sustainable)
- Can a CER seller hedge this risk?
 - Book some fixed price sales at levels that guarantee project viability ("take money off the table")
 - Creative contract structures that enable price risk sharing at levels acceptable to each party.

More growth. Less pollution.

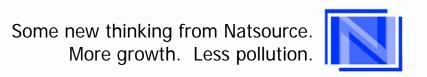
Seller Consideration: Sustainable Long-Term Contracting

- Contracts must remain stable under all possible market and policy scenarios
- Expect the unexpected
- Projects need to prove viability under current market pricing and time frame
 - Gambling on future prices is dangerous
 - Assuming revenue beyond 2012 is not prudent
 - Project should remain viable with minimum potential revenues under worst case scenario



Mutually Beneficial ERPAs Must Recognize Long-term Uncertainty

- Indexed CER pricing basis EUA are risky
 - Long term EUA and CERs correlation is unlikely
 - If index cuts against buyers, risk of buyer default and/or coping with a buyer bankruptcy
 - If index cuts against sellers, you have not protected downside and risk of project failure and/or default
 - If pricing differentiates too greatly in either direction one party will suffer and contract could fail
- CER ERPAs can be structured to appropriately allocate shared risks/benefits but it takes experience, solid counterparties and creativity.
- It is optimal for sellers to secure a minimum revenue stream with the potential for profit sharing should <u>CER</u> market value increase







- Europe
 - London
- Asia
 - Tokyo
- North America
 - Calgary
 - New York
 - Ottawa
 - Washington, D.C
- South America
 - La Paz

Corporate Focus

- Emissions Markets
- Renewable Energy Markets

Three Business Units

- Asset Management Services
- Transactional Services
- Advisory & Research Services





- World's Largest Private Sector carbon asset manager.
 - Over half a billion Euros between GG CAP and Managed Accounts
- Investors from Canada, Japan, Europe and the USA
- Works in conjunction with other international carbon funds to create seamless transactions for "mega" CDM projects.
- Ability to support upfront PDD funding and feasibility work.
- Specializes in Flexible Structures including;
 - Pre-payment for CERs
 - Contracts with guaranteed minimum pricing
 - Upside market price profit sharing



Natsource GG CAP Participants Over US \$600 Million Buying Power

- The Chugoku Electric Power Co., Inc.
- Cosmo Oil Co. Ltd.
- Electricity Supply Board (Ireland)
- Endesa Generacion
- E.ON UK
- EPCOR
- Hokuriku Electric Power Co.
- Hokkaido Electric Power Co., Inc.

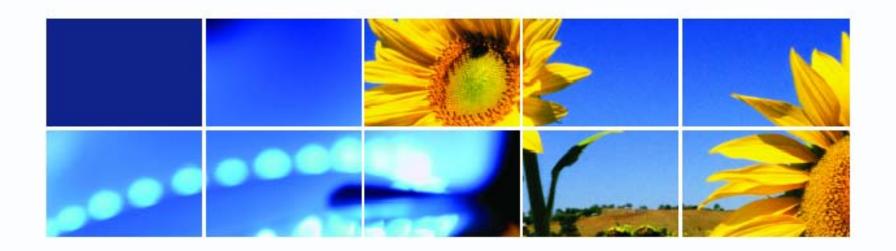
- Iberdrola
- Norsk Hydro ASA
- The Okinawa Electric Power Co., Inc.
- Public Power Corporation S.A.
- Repsol YPF
- Sergey Brin
- Suntory Ltd.
- Tokyo Gas Co., Ltd.

GG-CAP's 26 participants have a combined market capitalization of more than USD\$300 billion

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Some new thinking from Natsource. More growth. Less pollution.

